



CISO Tenant Migration Checklist

Compliance-Safe M&A Microsoft 365 Tenant Migration Framework

For Executive Steering Committee and Board Briefings

Executive Summary

Microsoft 365 tenant migrations during M&A transactions present significant compliance and legal risks that require executive-level oversight. This checklist provides a structured framework to ensure regulatory obligations are met while maintaining business continuity during the integration process.

1. Clarify Regulatory and Legal Anchors Before Design

- ✓ Map all active litigation, investigations, and regulatory matters
 - Identify every Microsoft 365-dependent legal or regulatory obligation
- ✓ Inventory eDiscovery cases, holds, retention policies, and data residency commitments
 - Document current compliance posture in both source and target tenants
- ✓ Align with legal on source tenant preservation requirements beyond TSA
- ✓ Define timeline and scope for maintaining legacy tenant access

2. Decide the Compliance Operating Model for TSA

- ✓ Define which tenant acts as "system of record" for legal and regulatory purposes
 - Clarify authority during transition period to avoid confusion
- ✓ Establish explicit guidance on which tenant to use for new matters
 - New eDiscovery cases, retention policies, and DLP rules
 - Document minimum compliance capabilities before user cutover
 - Baseline DLP, key retention labels, core sensitivity labels

3. Design Migration Waves Around Compliance Constraints

- ✓ Segregate held users and critical investigations into dedicated waves
 - Users under Litigation Hold require specialized tooling and legal oversight
- ✓ Plan eDiscovery export and case recreation timeline
 - Complete before decommissioning any source workloads
- ✓ Sequence high-risk workloads after controls are in place
 - Teams, SharePoint, OneDrive move only after labels, DLP, barriers ready

4. Rebuild and Validate Purview Controls in Target

- ✓ Recreate retention and DLP policies using documented baselines
 - Avoid ad-hoc manual clicks during cutover night
- ✓ Reimplement communication compliance and information barriers
- ✓ Obtain specific signoff from risk and legal teams
- ✓ Validate private channels, Teams storage models, and multi-geo flows
- ✓ Verify alignment with updated Purview policies before and after migration

5. Preserve Evidence and Observability Across Boundary

- ✓ Export and archive unified audit logs before source tenant sunset
 - Store in external SIEM or evidence repository for forensic continuity
- ✓ Define SOC procedures for cross-tenant incident correlation
 - Alert routing, investigation playbooks, and reporting across boundaries
 - Document any unavoidable "gap windows" in telemetry
- ✓ Include in risk register and board-level reporting

6. Align Executive Communication and Governance

- ✓ Build concise "Compliance in Tenant Migration" briefing
 - Highlight red-flag areas and key decision points for steering committee
- ✓ Tie migration milestones directly to regulatory outcomes
 - E.g., "Cannot deprecate Tenant A until cases X, Y, Z recreated in Tenant B"
- ✓ Agree on escalation paths when compliance blockers threaten TSA dates

Avoid negotiating hold removal on weekend before cutover

Recommended Next Steps

1. Schedule working session with CISO, General Counsel, CIO, and M&A integration lead
2. Commission focused Microsoft 365 compliance due diligence on both source and target tenants
3. Identify where native Microsoft tools stop and third-party migration solutions are needed
4. Present comprehensive risk register to integration steering committee with clear escalation criteria
5. Establish regular compliance checkpoint meetings throughout migration timeline

